

STRATEGY 2021-2025



ABOUT US



Founded in England in 1929, The Pony Club is an international youth organisation with over 100,000 members worldwide. We are one of the largest youth organisations in the world.

Today we support some **30,000 Members in the UK.** Whilst we are immensely proud of our history, we recognise that times are changing rapidly.

The support that The Pony Club receives from volunteers and Members is amazing, but we must continue to **sustain and refresh** both audiences. We have an excellent opportunity to consolidate our position within the equestrian sector, but we must act in a planned and decisive way if we are to succeed.

This document outlines The Pony Club strategic plan for the **next five years.** It aims to ensure that we not only survive but prosper and flourish by remaining relevant to our Members and volunteers.

Our primary ambition is to grow our membership from every walk of life, becoming increasingly inclusive and diverse. We will look to expand our reach and partner with organisations who align with our ethos.

We have also considered political, economic, and social issues, such as the changing regulatory environment in which we work and public expectations about

sector. Volunteers play a vital role in delivering everything we do. Therefore, we need to respond to changing volunteers' patterns and expectations, so we can continue to attract those who will support equestrianism.

This strategy has been developed by drawing on the experiences and **expertise** of many individuals across the organisation. We are grateful to everyone who gave their time so generously and who has helped us shape our strategic plan for the next five years.



OUR PATRON





BUCKINGHAM PALACE

As Patron of The Pony Club, it is sobering to be reminded of how the organisation started in 1929 and to see how it has evolved over the years. It continues to provide opportunities, training, education, competition and volunteering, for young people of all backgrounds and abilities. The Pony Club provides the perfect starting point for anyone who wants to learn to ride and care for horses.

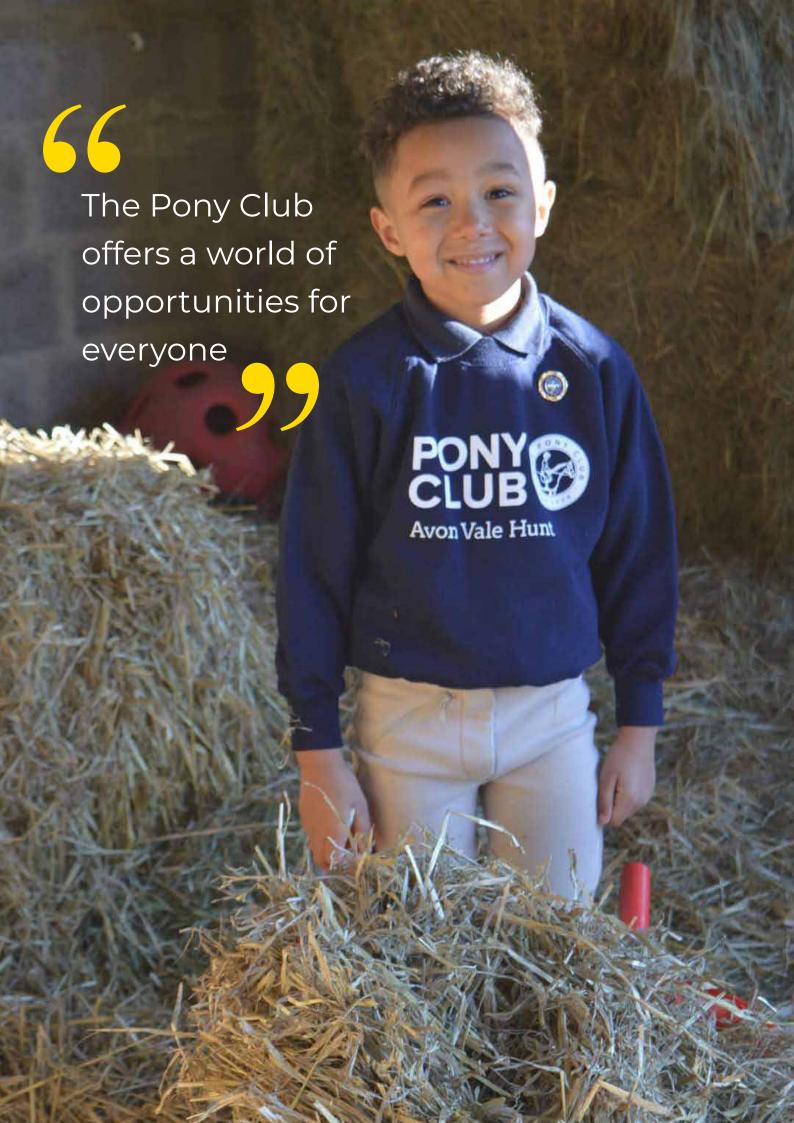
I have enjoyed a close relationship with ponies and horses all my life. They are great levellers. They can make us laugh and cry, they belp us develop perseverance, humility, bravery, a sense of responsibility, team spirit, sportsmanship and, of course, they bring us great happiness. When other like-minded young people are added into this mix — the result is fun, friendship and horsemanship — better known as The Pony Club.





HRH
THE PRINCESS
ROYAL





OUR HISTORY

4



2018 The Beast from the East Storm did not stop The Pony Club **2019** The Conference launching the future 90th Anniversary thinking for The Pony Club 2020 The COVID-19 celebrations took place. Building new pandemic brought about partnerships and an increase in online Pony connecting members 2015 The Hannah Francis Award for Club activities 1933 The first Branch around the world, paving Talent, Courage and Inspiration was created 1929 The Pony Club began with Major Faudel-Phillips as the way for growing and the first Centre Member achieved the competitions and Pakistan prestigious A Test the recognition the first Chairman and 10 of long serving founding branches volunteers 1934 The Pony Club 1931 The first held its first instructors' Pony Club Camp **2012** The Pony was held by the South Oxfordshire Club was proud to see Branch many former members competing at the London Olympics 1939-1945 The Second 2008 The Pony Club was World War meant Pony Club awarded the Animal Health Branches had to close **2013** The Trust Voluntary Sector Award John King Young 1932 The Pony Club Tie was born and The Pony Club Test Artist Award was inaugurated 1947 The Pony Club, Institute of the Horse and the National Horse Association of Great Britain merged to form The British Horse 2009 The Pony 2010 Lady Lloyd Club celebrated its Webber took over as 80th Anniversary President of The Pony Club as HRH The 957 HRH Prince Philip 950 The Princess Royal became suggested a mounted games Manual of Horsemanship was Patron competition for young riders ublished and the Prince Philip Cup was 2003 HRH The Princess Roval became President of The Pony Club 2001 Foot and 2000 100 Pony Club the cancellation of most 1949 The Pony Club 1964 The Pony Club Pony Club activities members took part in the Championships were Millennium Ride at Ascot nunting and country lore tests were introduced 2002 100 Members 1965 The first Pony Club represented The Pony Club exchange visit took place. in HM The Queen's Golden Australian, British, Canadian and New Zealand teams met in 2004 The Pony Club 1979 The Pony Club Maryland, USA. Celebrated its 75th Anniversary Celebrated its Golden at Badminton Jubilee 1974 The Riding 1998 The introduction and Road Sense of Centre Membership 1988 The first Pony Club offered for the first Centre was started in Hyde Park 1976 The Pony Club 1967 London. The Cubitt Awards also hosted teams from 1997 The Pony Club launched to honour 20 years of The Pony Club regained independence, service as a volunteer. Office moved to breaking away from The Stoneleigh Park in **British Horse Society** Warwickshire



THE PONY CLUB'S PRINCIPLES



OUR VISION

To provide children and young people with the opportunity to develop a lifelong love of horses through fun, friendship, horsemanship and sport.

OUR VALUES

Togetherness – We are one Pony Club, fostering friendship, teamwork and volunteering.

Empathy – We support every individual to reach their goals. We celebrate success and learn to lose with grace.

Respect – We treat all people fairly and equally. We celebrate our history and heritage.

Learning – We grow through learning and education, the development of skills, expertise and the pursuit of excellence.

OUR CHARITABLE PURPOSE

We have three critical strands to our purpose, we exist:

- 1 To promote and advance the **education and understanding** of the public and particularly children and young people, in all matters relating to horsemanship and the horse.
- 2 To encourage the **development of sportsmanship**, unlocking potential by building resilience, confidence, teamwork and leadership skills.
- To support and develop the **Volunteering network** to strengthen The Pony Club community and sustain lifelong engagement with equestrianism.

THE PONY CLUB FIVE YEAR STRATEGY



We have built our five year strategy around the following pillars:

Membership, Volunteers, Charity and Sustainability

MEMBERSHIP

- ► To grow membership by 10% by 2026
- ► To demonstrate the social, sporting and leadership impact of The Pony Club
- ► To contribute to British Equestrian's initiative to improve diversity within equestrian sport
- To indentify, develop and signpost national and international opportunities for career enrichment for members, coaches and volunteers, deriving from knowledge, experience and links gained through The Pony Club.



SUSTAINABILITY

- To maintain a sustainable financial framework with appropriate infrastructure
- To attract and retain sufficient capable and motivated people (staff and volunteers) to meet the needs of our organisation
- To operate within an appropriate legal and regulatory framework
- To contribute to the understanding of equestrianism's environmental impact, providing education and promoting mitigation and offsetting strategies.
- To nourish The Pony Club governance structure, providing informed, transparent decisions and clear communications
- To make a positive contribution towards equestrianism's social licence to operate

OUR STRATEGIC OBJECTIVES





CHARITY

- ► To be inclusive and accessible to children and young people
- ► To raise the profile of The Pony Club and emphasise its charitable status
- To be the leading provider of horsemanship education and training for children and young people
- ► To communicate The Pony Club's contribution to society in order to build visibility, trust and respect
- To teach children and young people the skills they need for a horse or pony in their care to thrive
- To ensure responsible horse ownership and management is at the forefront of our riding activities and to embed the mental, physical and emotional requirements of the horse in all training activity

VOLUNTEERS

- ➤ To ensure that The Pony Club is the organisation of choice for people wishing to support children and young people in an equestrian setting
- To enhance the reputation of The Pony Club as the most trusted and rewarding volunteer organisation in equestrianism in the UK
- ► To promote the concept of one Pony Club across our whole community

PONY CLUB VOLUNTEERS



VOLUNTEER STRUCTURE



The Pony Club has an amazing UK-wide network of volunteers, carefully nurtured over many years. Volunteers of all ages run our Branches, our Centres, our governing committees, our training, sports and competitive activity.





CHIEF EXECUTIVE OFFICER





I am very honoured to be the Chief Executive of such an amazing organisation. I am passionate about horses and education and The Pony Club has been an important part of our family's life for many years.

I have a fantastic team of staff and volunteers who enable our members to enjoy a wide range of training and competitive activities. I am very much looking forward to developing all the things we offer and working with our Branches and Centres to support our Members.

I am committed to making our organisation more open, accessible and inclusive.



MARCUS CAPEL



As the environment in which we operate can be challenging, the principles contained in this document will ensure that The Pony Club continues to be an efficient, trusted and relevant organisation focused on supporting children and young people.

The Pony Club is focusing on making a real difference in the equestrian world, building on its heritage, to provide children and young people with the opportunity to develop a lifelong love of horses through Fun, Friendship, Horsemanship and Sport.



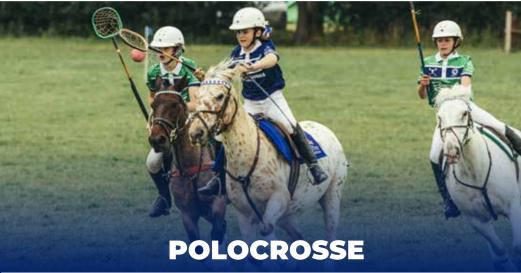






















66

As a Member of The Pony Club, I stand for the best in sportsmanship as well as in horsemanship. I shall compete for the enjoyment of the game well played and take winning or losing in my stride, remembering that without good manners and good temper, sport loses its cause for being. I shall at all times treat my horse with due consideration.

